

A sunset over a cornfield with industrial buildings in the background. The sky is a mix of orange, yellow, and blue, with scattered clouds. The foreground is a lush green cornfield. In the distance, there are several structures including a water tower, a tall silo, and a blue building.

Village of Fisher, Illinois
Annual Operating & Capital Budget
May 1, 2019 - April 30, 2020

Officials of the Village of Fisher
2019-2020

Mayor

Michael Bayler

Village Clerk

Christa Moore

Village Trustees

R. Brock Deer

Debra Estes

Kevin Henderson

Roger Ponton, Jr.

Angela Seidelman

Daniel Spaulding

Village Attorney

Marc R. Miller

Village Administrator/Treasurer

Jeremy A. Reale

Chief of Police

Steven Bein

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To: Mayor Michael Bayler & Village Trustees
 From: Jeremy Reale, Village Administrator/Treasurer
 Re: FY20 Budget Transmittal Letter
 Date: March 26, 2019



With this letter, I present for your consideration the operating and capital improvement budgets for the Village of Fisher for the next fiscal year ending April 30, 2020. The budget included herein represents all adjustments made through the various levels of administrative review of the annual budget process, as follows:

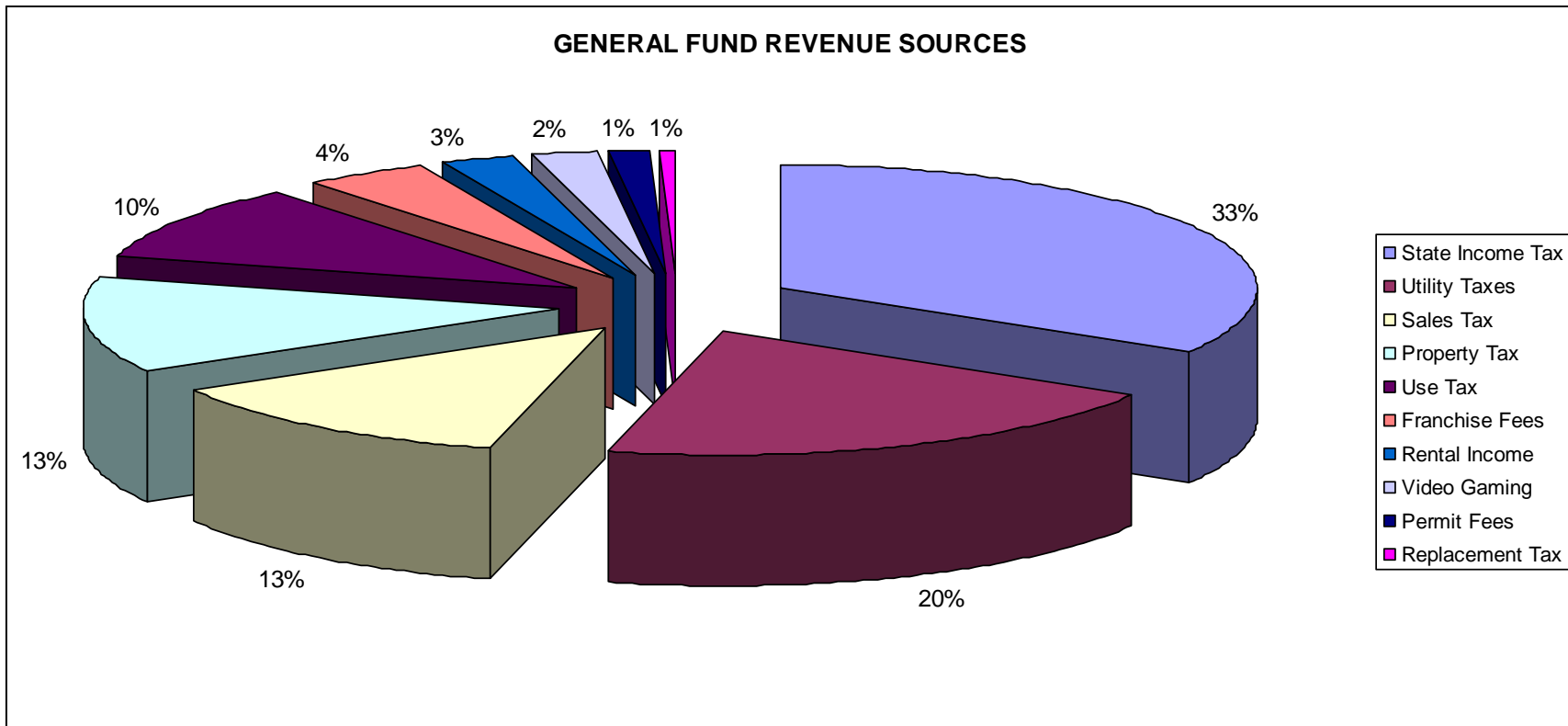
<u>Date</u>	<u>Action</u>	<u>Responsible Official(s)</u>
December 2018	Departmental Budget Requests Submitted	Department Heads
January 2019	Administrative Review	Village Administrator/Treasurer
February 2019	Oversight Committee Review	Finance Committee Chairperson
March 2019	Board of Trustees Review	Village Board

In the following sections, I have endeavored to provide you with highlights of the significant changes and assumptions that factored into the development of the budget document.

I. OPERATING FUNDS

The operating funds of the Village are primarily supported by tax-based revenues and are utilized for the purpose of providing essential services in the areas of general administration, public safety, and the maintenance of public infrastructure, facilities and equipment.

The total operating budget has been set at \$660,000, which reflects a 2.75% increase over FY 2019.



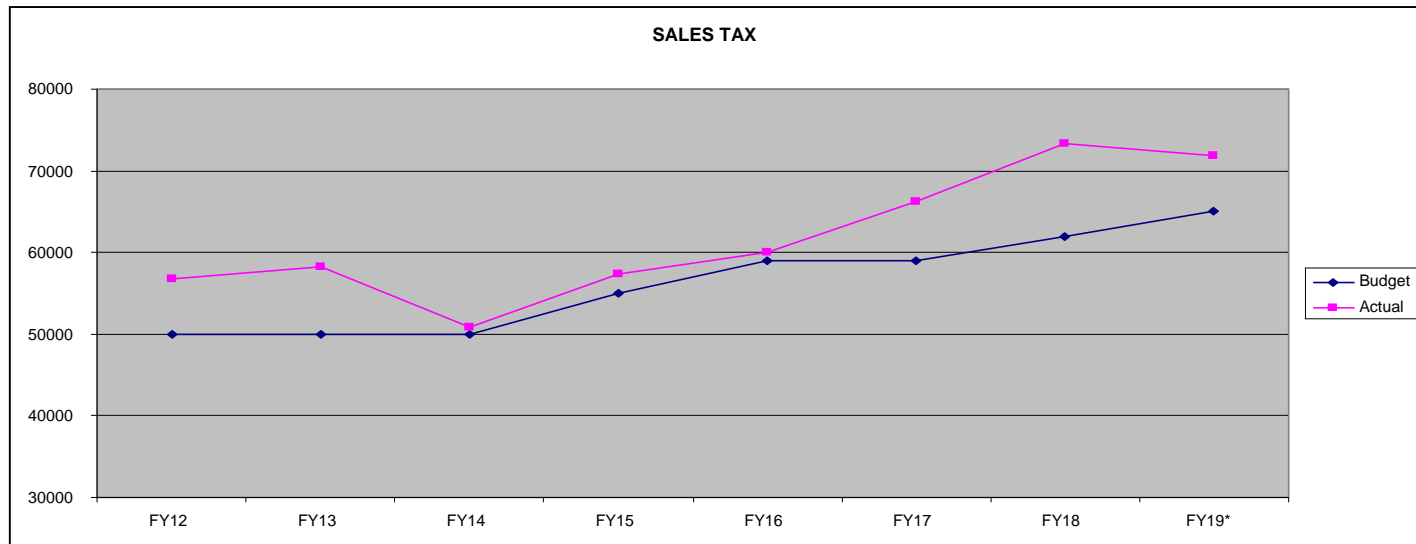
REVENUES

The significant adjustments to the budgeted revenue categories are summarized in greater detail below.

Sales Tax

The Village has generally seen a steady increase of sales tax receipts since FY2014, and the line item has been adjusted accordingly in subsequent budgets. Staff is projecting a slight overall decrease in revenue for the current fiscal year, although still outpacing the budget target. This is primarily due to the fact that the FY2019 budget was intentionally conservative in setting that revenue target with the uncertainty of the future of Ingold’s Grocery. Indeed, the Village did see a decrease in sales tax receipts during the collection months that the store was closed; however, monthly receipts have improved with the

reopening of the meat and deli store. Sales tax revenue totaled \$73,335 for FY2018 and is projected for final FY2019 revenue of \$70,852. For FY2020, sales tax revenue has been adjusted to \$69,500, which represents a 7% increase in the budget but still relatively conservative in relation to actual revenue totals for the last two fiscal years.



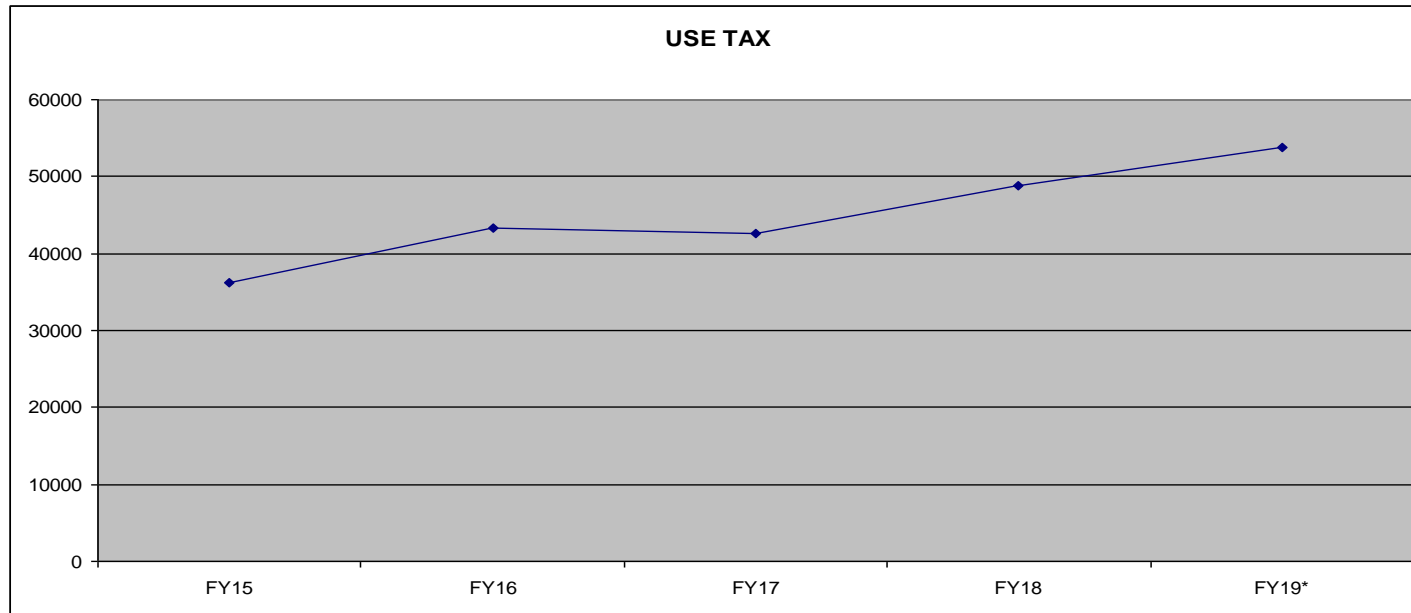
State Income Tax

Final State Income Tax revenues for FY2019 are projected at \$183,792 compared to a \$178,000 budget. Using the Illinois Municipal League per capita formula for estimating income tax revenue for FY2020, the Village of Fisher would be projected to receive approximately \$189,600 next year. Although Gov. Pritzker has pledged no further reduction in LGDF payments to local governments for the coming year, staff is less optimistic than the IML projection in this category. The budget for FY2020 includes a slight increase in this revenue line item to \$181,500.

Use Tax

Use Tax is collected by the State for the benefit of using tangible personal property in Illinois that was purchased out of state (e.g. online sales) and not subject to state sales tax. This revenue source has seen a steady increase over the last few years due to the State adopting a more aggressive approach to collecting use tax on out-of-state sales and a general increase in e-

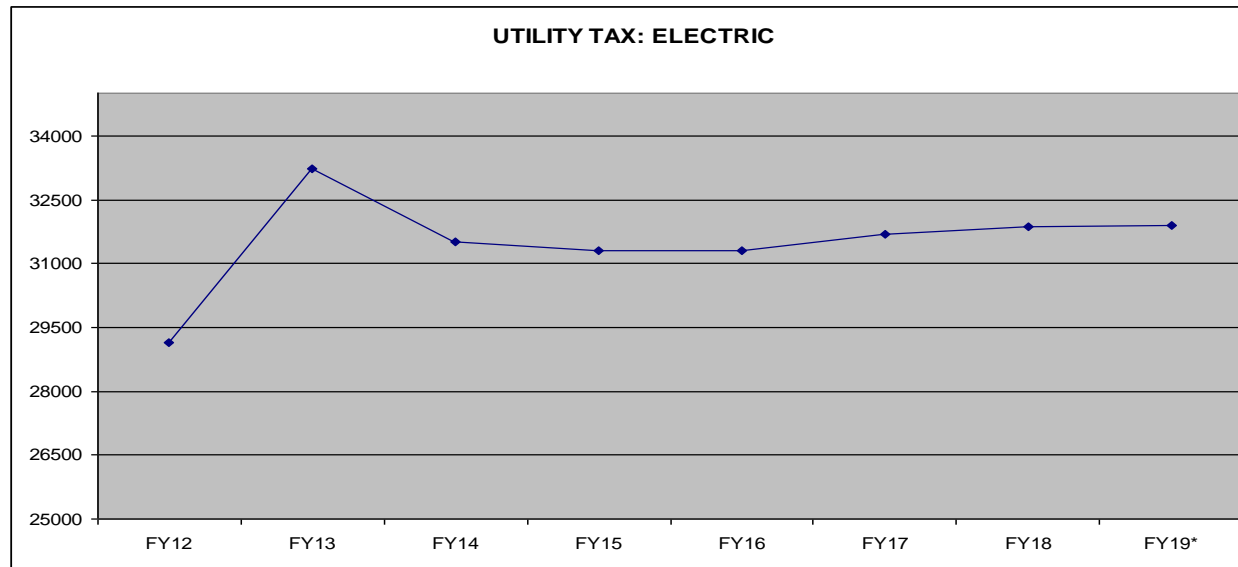
commerce activity. A more recent development that has further improved the outlook for this revenue category is the U.S. Supreme Court *Wayfair* decision, which enabled the State to require online and out-of-state retailers to collect use tax on Illinois-based purchases (whereas buyers were previously responsible for self-reporting their use tax liabilities). Projected revenue for FY2019 is \$53,849 and the IML projection for FY2020 is just under \$60,000 for the Village of Fisher. For the FY2020 budget, staff has upwardly adjusted Use Tax revenue to \$53,000.

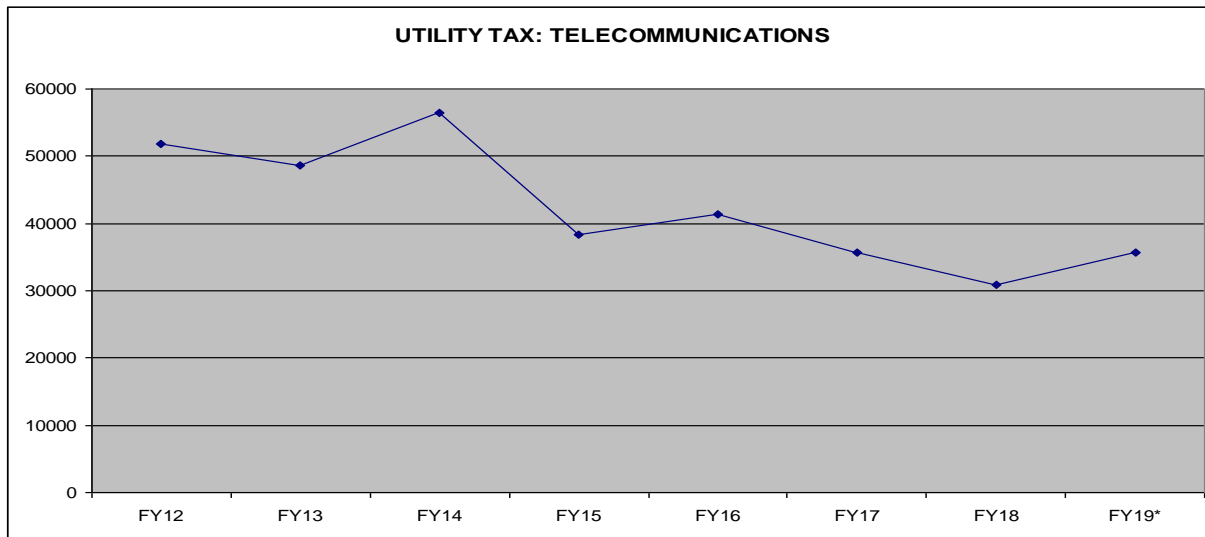
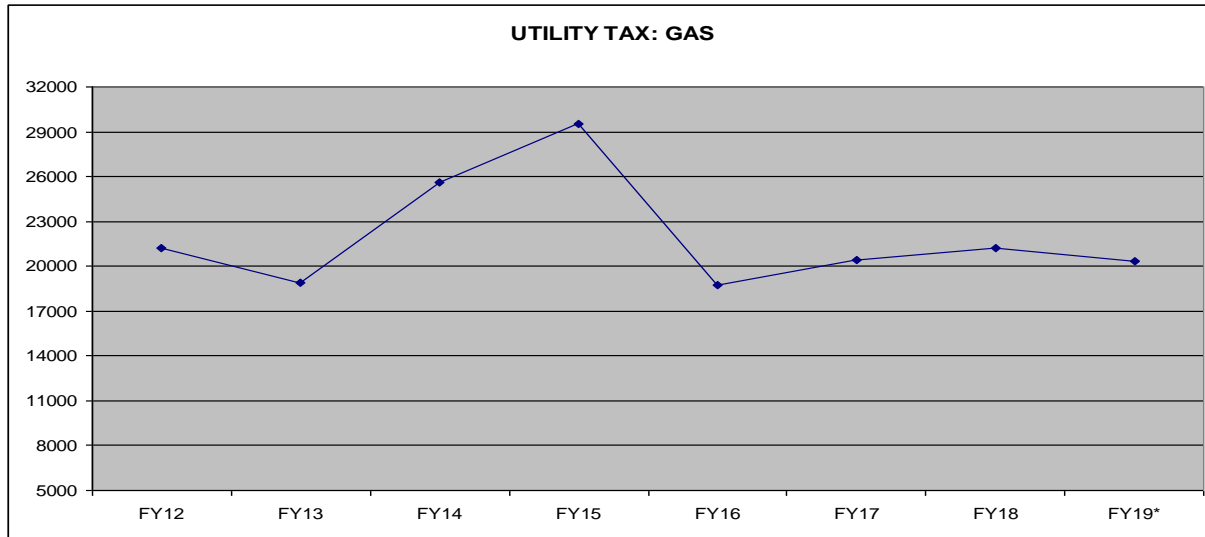


Utility Tax

Although staff is projecting that FY2019 will see an approximately 5% increase in total utility tax receipts over FY2018, this is a revenue stream that has been declining in recent years. While the consumption-based Gas and Electric Utility Taxes have been generally stable in the last four years, we have seen a 37% decrease in Telecommunications Tax receipts since FY2014 (although projected to have a slight uptick for FY2019). Declining telecommunications tax revenue is a problem for local governments throughout Illinois, exacerbated by decreasing levels of landline telephone customers and the fact that certain Internet-based communications and cell phone data plans are exempt from telecommunications tax by federal law.

Revenues for FY2019 are projected to fall below the budget target of \$112,000. This is due to an administrative oversight that resulted in a significant delay in the implementation of the 3% utility tax on water that was approved by the Board as part of the Illinois American Water acquisition. (The enacting ordinance was not properly executed and recorded with the company immediately upon passage.) This has now been addressed, so we should expect to see \$22,000-\$23,000 from the 3% utility tax in FY2020. Due to the uncertainty of telecommunications tax revenues, staff has included a 4% reduction in the total budget for utility tax revenue at \$108,000.

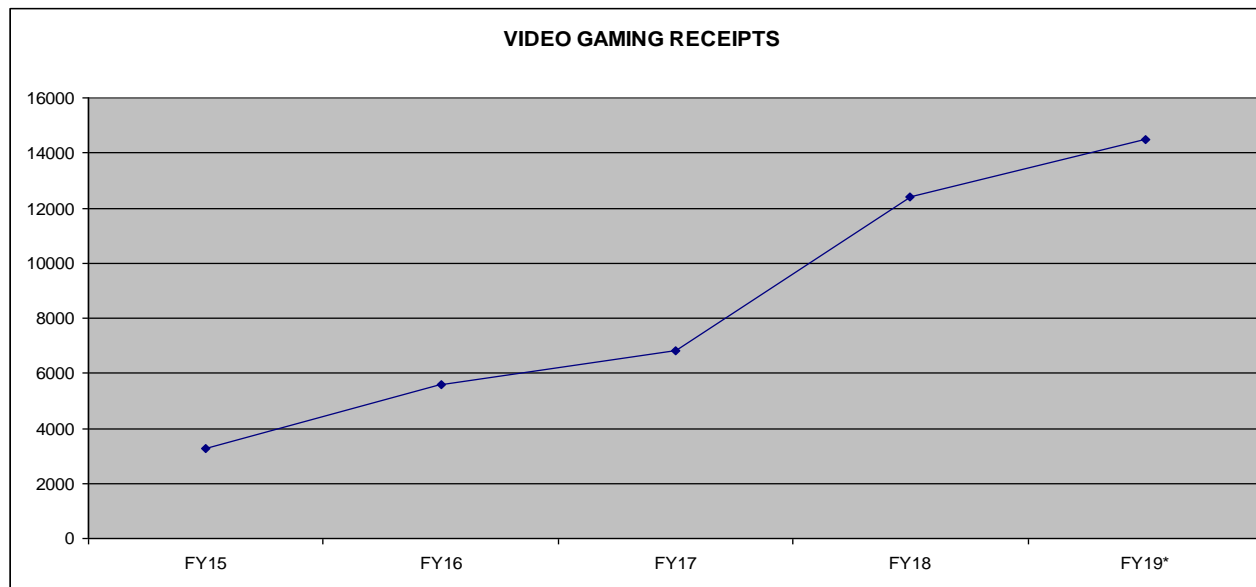




Water Franchise Income

FY2019 saw the implementation of a 2% franchise fee on water sales, with a projected budget of \$18,000. The budget figure was based in part on a projection included in the Hartman Consultants report; however, as a new revenue source, it had been identified as one to monitor for possible adjustment. Based on final projections for FY2019, staff has reduced the budget amount for FY2020 to \$15,000. Generally, the Village’s monthly payment from IAWC for the franchise fee collection has been averaging \$1,200 to \$1,300; there is occasionally some noticeable variance in the fees received from month to month, as our payment is based upon fees actually collected by IAWC. During certain months where the company billing/collection cycle lags behind the franchise payment date, the amount received by the Village is significantly reduced. The collections are then caught up and reflected in higher-than-normal franchise payments the following months.

State Video Gaming



Video Gaming revenue is another budget category that had been increased for the FY2019 budget and has already surpassed its annual target (\$12,069 YTD vs. \$9,500 budget). Staff is projecting final annual receipts of \$14,483 for the current fiscal year, and has correspondingly increased the budgeted revenue for FY2020 to \$12,000. This is a figure that the Village has

exceeded in the last two fiscal years; however, gaming revenue has a tendency to fluctuate from month to month and without the addition of any new establishments with gaming facilities we expect that the trend of significant revenue growth will ultimately begin to moderate.

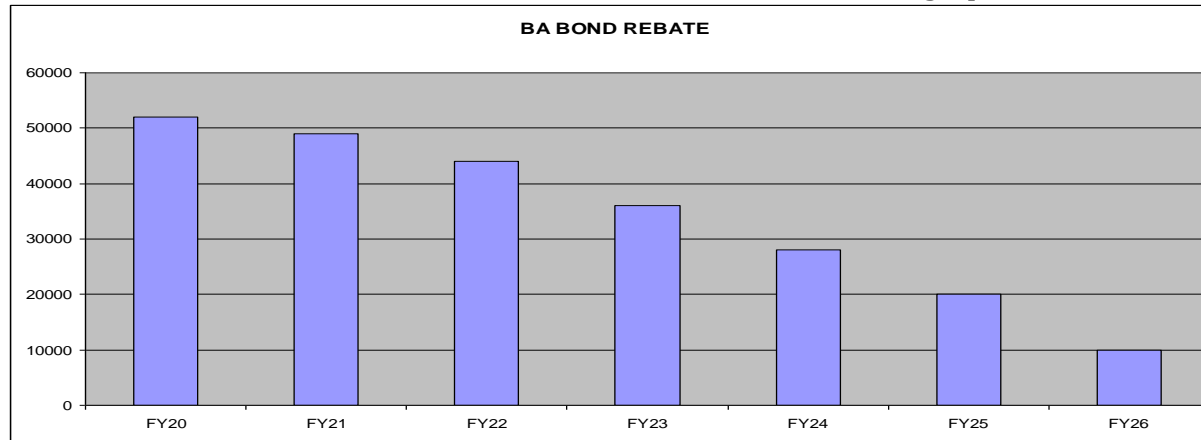
Rental Income

This is a new revenue category to the budget for FY2020, which reflects the \$8,500 annual payment from Monty Teuscher for his lease of the property acquired by the Village at 414 North First Street in 2018.

Build America Bond Interest Rebate

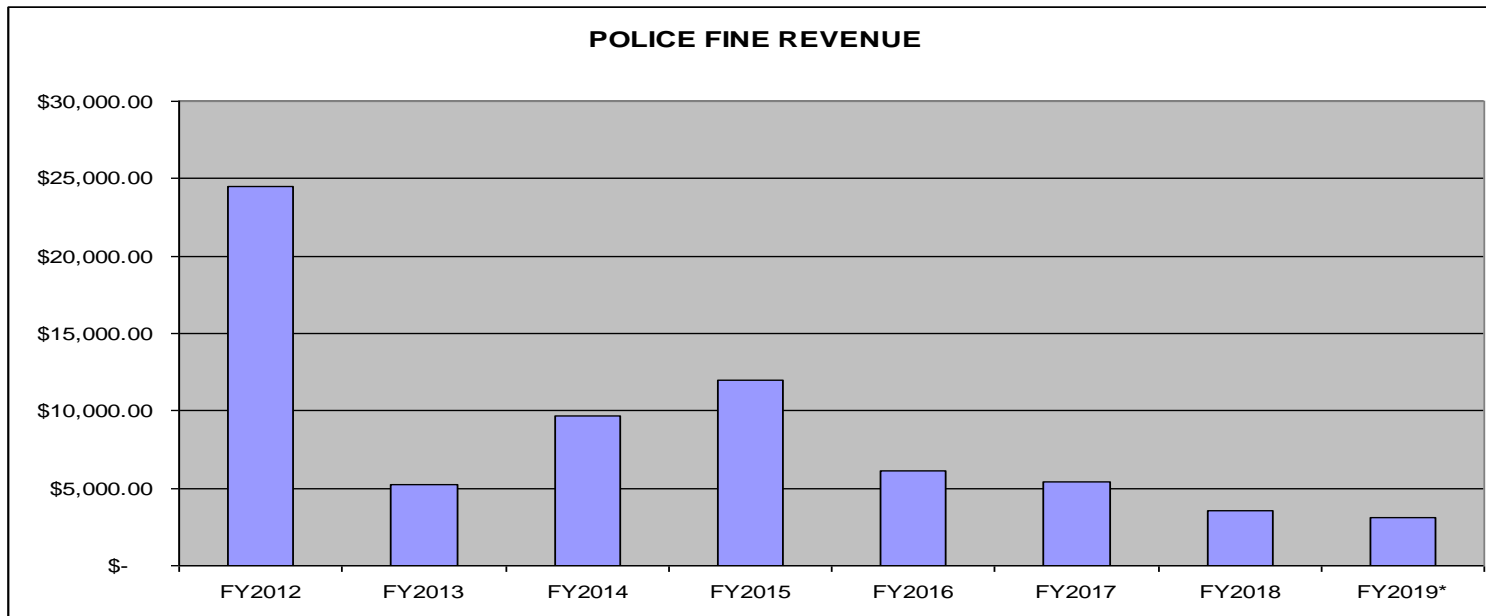
Although there has not been an adjustment made for FY2020, staff has opted to highlight this revenue source for the purpose of future planning. The Village will make its initial principal payment (\$70,000) on the 2010B Series Bond in December 2019, with larger principal payments scheduled in the years going forward after the retirement of the 2010A Bond in December 2019. As the balance on the principal and corresponding interest portion begins to decline, the rebate portion received by the Village will begin to steadily decline beginning in FY2021. The rebate funds have been helping to subsidize overall General Fund revenues (9-10%), and the forthcoming decreases will need to be addressed by an offset of increasing other revenue sources or reducing expenditures or a combination thereof in future budgets.

The anticipated revenue levels from the bond rebate for FY2020-26 are shown on the graph below:



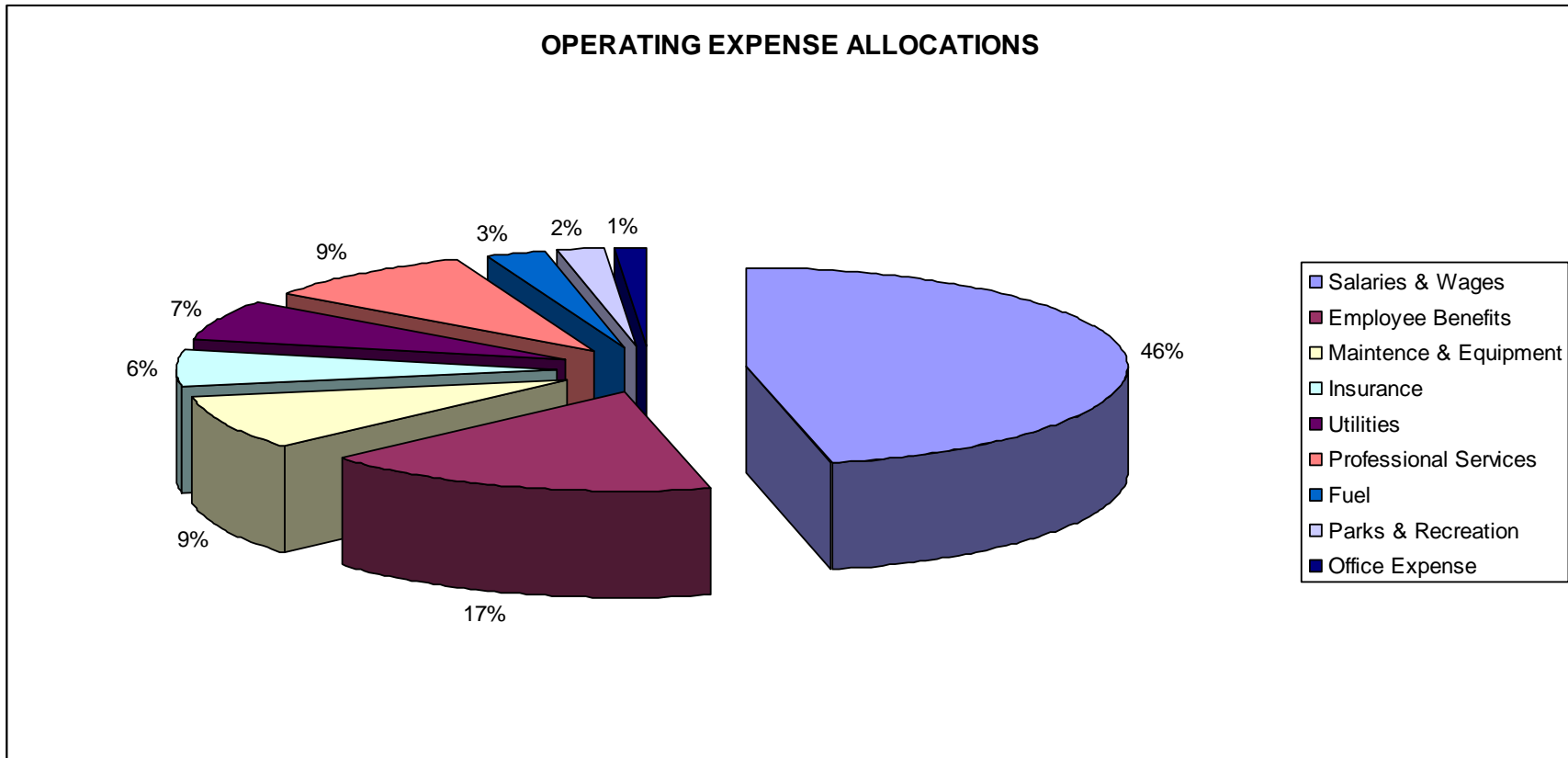
Police – Fine Revenue

This line item will be decreased to \$5,000.00 for FY2020 budget. Discounting the two most recent fiscal years, \$5,000.00 would appear to be a reasonable benchmark for revenue for fine collections. A recent history of this revenue category is demonstrated on the graph below.



One key point to bear in mind is that, although there is a small amount of income generated as a result of police enforcement activity, we do not consider the Police Department to constitute an engine for revenue. While the Village of Fisher maintains a bank account for the Police Department that is separate from that of the General Fund, it is for all intents and purposes a General Fund department in league with Administration and Public Works. Village leadership may certainly press for increased enforcement activity which could correspond with an increase in revenue from fines; however, the overall impact to budget will still remain relatively small. Even if, for example, fine revenue was to triple from this year to next, it would only offset around 6% of the total operating expenditures for the department.

EXPENDITURES



The total operating expenditures for FY2020 have been set at \$660,000, which corresponds with the 2.75% increase in total budgeted revenue. The significant adjustments to expenditure line items are summarized in the following sections.

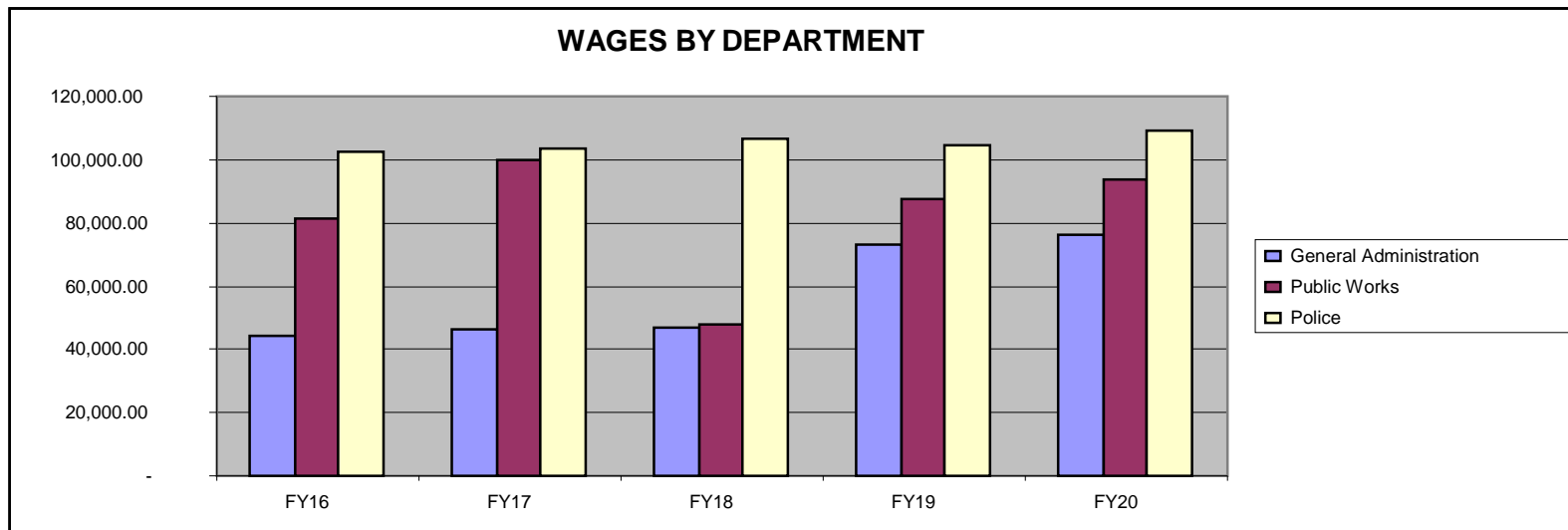
Personnel Expenses – Salaries & Benefits

Personnel costs represent approximately 63% of the total operating expenses of the Village. While overall staffing levels have remained fairly stable over the last four fiscal years, the General Fund experienced a significant increase in personnel costs following the IAWC acquisition of the water and wastewater utilities prior to the close of FY2018. This increase is attributable

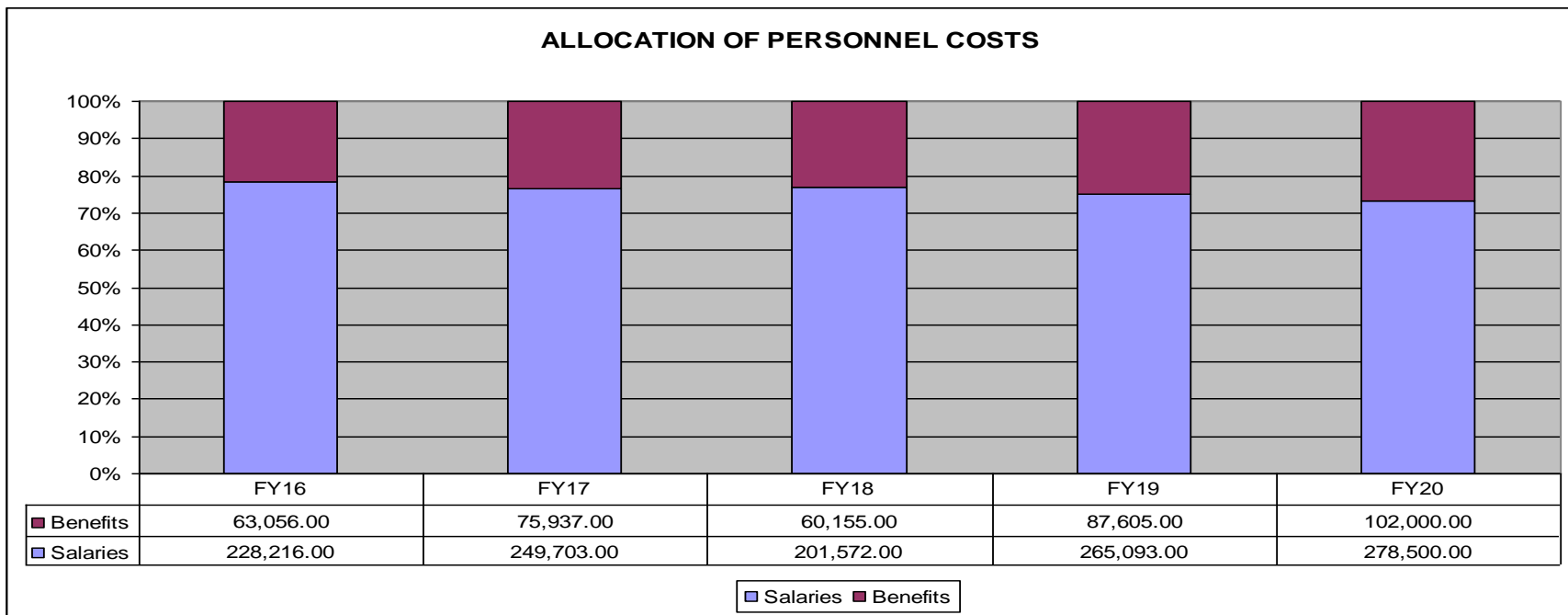
to the fact that the Water and Wastewater enterprise funds had previously subsidized the personnel costs for 1.5 FTEs that were retained by the Village. One FTE was reclassified to Public Works for FY2019 and General Administration picked up the equivalent of 0.5 FTE to fully fund the salary and benefits of the village administrator/treasurer.

General Fund Authorized Personnel Levels

	FY16	FY17	FY18	FY19	FY20
General Administration FTE	0.83	0.83	0.83	1.33	1.33
FT	0.5	0.5	0.5	1	1
PT	2	2	2	2	2
Public Works FTE	2.25	2.25	1.25	2.25	2.25
FT	2	2	1	2	2
PT	1	1	1	1	1
Police FTE	2.75	2.75	2.75	2.5	2.5
FT	2	2	2	2	2
PT	2	2	2	1	1
TOTAL	5.83	5.83	4.83	6.08	6.08



For FY2020 budget purposes, all departments have again been directed to budget for a 15% increase in health/dental/vision insurance benefits and this is reflected in this line item within the Administration Department. The proposed budget assumes that the Village will continue to maintain the arrangement wherein the employer pays 100% of the employee coverage, which staff believes is still sustainable within a balanced budget for the next year. While staff will certainly look at the options for less expensive plans, it is likely the Board will need to begin a conversation about possibly implementing some level of employee contribution through payroll deduction before FY2021. Total personnel costs have typically ranged between 55%-65% of General Fund expenditures; however, the proportion of those costs allocated toward benefits (including insurance, retirement, FICA and Medicare) has consistently increased each year.



*** Note: General Administration personnel costs include the FICA, Medicare and stipends paid to elected officials.*

General Administration – Insurance

This line item reflects the annual premium payment to Illinois Municipal League Risk Management Association for the Village’s property/liability/work comp insurance. At the time the budget for FY2019 was prepared and adopted, we had budgeted for insurance based on an estimate of costs provided by IMLRMA which factored in the elimination of the water and wastewater utilities. Actual premium costs at renewal exceeded the initial estimate, resulting in an excess of \$5,500 to budget. For the FY2020, this line item has been adjusted to \$36,500, which reflects the traditional 4-5% annual increase over the actual premium cost from the current year. The adjustment to the insurance line item is a primary factor behind the 9% increase in General Administration expenditures for FY2020, as that expense is not proportionately allocated across all departments for budgetary purposes.

General Administration – Professional Fees

Staff has projected that this line item will significantly exceed budget for FY2019. The primary reasons for this overage include: non-routine legal expenses incurred in connection with zoning matters; environmental services related to the acquisition of the Bateman property; and engineering costs for the design and bidding of the major roadway improvements for the upcoming fiscal year. With respect to the aforementioned engineering fees, these expenses were charged to the General Fund due to ineligibility of using Motor Fuel Tax funds for costs associated with the locally-funded project. For the upcoming fiscal year, any engineering expenses related to capital improvements will be paid from the Capital Improvement Fund rather than operating expenses.

Facility Maintenance/Community Center

Although no adjustment has been made to this line item for FY2020, it merits explanation that the significant overage in the current fiscal year is related to two large unanticipated expenses: the antifreeze replacement in the building fire suppression system and the purchase of AED equipment. Staff does not anticipate any significant, non-routine maintenance costs for next year, and the budget amount has therefore remained static at \$3,500.

Public Works – Tree Maintenance

This line item has been increased to \$6,000 for FY2020 to further the goal of addressing a larger number of ash tree removals during the upcoming year. With the MFT funds typically set aside for the tree removal program, an increase in this line item will likely allow the Village to address six to eight more trees than we have been able to in previous years.

Public Works – Sidewalks

This line item has been reduced to a minimal level in the operating budget in order to accommodate the increase in the Tree Maintenance account. With the implementation of a Capital Improvement Fund, it is anticipated that the costs for any planned sidewalk improvements will be shifted out of operating expenses and paid through Capital or Tax Increment Financing funds where appropriate.

Public Works – Drainage

Following Board review, this line item was increased to \$6,000 for FY2020. The increase was offset by a reduction in the original Police Department salaries line item from \$114,000 to \$109,000. With this adjustment, the appropriation for Police salaries should still be sufficient to cover an amount equivalent to total projected expenses for FY2019 plus an approximately 4% increase for any COLA/merit increases.

Public Works – Utilities

This line item is projected to exceed budget for FY2019 due to increased utility costs associated with the new Public Works facility. The utilities budget has been increased to \$9,300 for FY2020.

Police – Equipment

This line item was increased to \$6,500 for FY2020 in anticipation of the required purchase of new computers for the two squad vehicles. The outdated operating systems on the current squad computers are no longer compatible with state law enforcement reporting systems.

Police – Contractual Expenses

This category includes costs for phone/internet, radios, and software maintenance. For FY2020, the budget has included a 10% increase to \$5,200 which is more consistent with actual costs incurred over the last four years.

II. CAPITAL IMPROVEMENT FUND

In September 2018, the Board of Trustees adopted Ordinance No. 18-17, which provided for the establishment of a Capital Improvement Fund. The \$6.8 million in proceeds received by the Village from the sale of the water and wastewater utilities to IAWC serves as the primary revenue engine for the funding of capital expenditures. In accordance with the investment policies of the Village, those sale proceeds were largely invested in the purchase of quality municipal bonds anticipated to generate annual interest earnings of 2%-3% while still providing sufficient liquidity to be readily available to utilize as

necessary. The creation of a separate fund for capital expenditures will allow the Village to more readily address aging infrastructure and equipment replacement needs that would otherwise be deferred due to the limited availability of operating funds. It is also anticipated that these improvements will result in greater efficiencies and a corresponding reduction in the maintenance costs borne by the General Fund.

The Capital Improvement Fund derives its revenue from the following sources:

- Interest earnings on municipal bond investments, which are deposited in the Fidelity Money Market account
- Transfers from savings accounts, as authorized by the Board of Trustees
- Transfers from operating funds, as established per annual budget
- Redemption of bond holdings

REVENUES

For FY2020, the total revenue for the Capital Improvement Fund has been budgeted at \$645,000. The breakdown of revenues is as follows:

- \$160,000 transfer from Fidelity Money Market interest earnings
- \$360,000 in total transfers from Fisher National Bank capital-related savings accounts
- \$125,000 from bond redemption

EXPENDITURES

A total of \$645,000 has been allocated for capital expenditures for FY2020, as determined by the Board of Trustees. The substantial majority (92%) of capital expenses will be connected with significant roadway improvement projects slated to take place during the spring and summer months of 2019. North Third Street resurfacing will be the single largest project for FY2020, addressing a critical, tier-one priority infrastructure need for one of the most heavily-traveled roadways in the Village. Additional street projects to be funded through Capital Improvement include the cover and seal coating of South Third Street and South First Street and the micro surfacing of Third Street in the downtown area. These projects involve roadways that are currently in less critical need than North Third Street; however, the improvements should increase the viable lifespan of these street surfaces before resurfacing work becomes necessary.

Street Improvements

The street improvement capital needs identified for the upcoming year are detailed on the following pages.

Village of Fisher 2020-2024 Capital Projects Sheet

Proj. #:

STR-1

Project Name: North Third Street Reconstruction

Department: Public Works / Streets & Alleys

BREAKDOWN OF PROJECT COST AND FUNDING SOURCES

Cost Summary	FY2020	FY2021	FY2022	FY2023	FY2024	Future Yrs	Total
Professional	10,000						10,000
Land Acquisition							-
Infrastructure	475,000						475,000
Building							-
Machinery &							-
Other/Miscellaneous							-
TOTAL COST	485,000	-	-	-	-	-	485,000
Funding Source(s)	FY2020	FY2021	FY2022	FY2023	FY2024	Future Yrs	
Operating Budget							-
Bond							-
Grants							-
Capital	485,000						485,000
Motor Fuel Tax							-
TIF							-
TOTAL FUNDING SOURCES	485,000	-	-	-	-	-	485,000

Project Description:

The project will consist of an overlay of North Third Street roadway, from Front St to corporate limits. Professional services includes engineering costs related to project (construction oversight, testing)

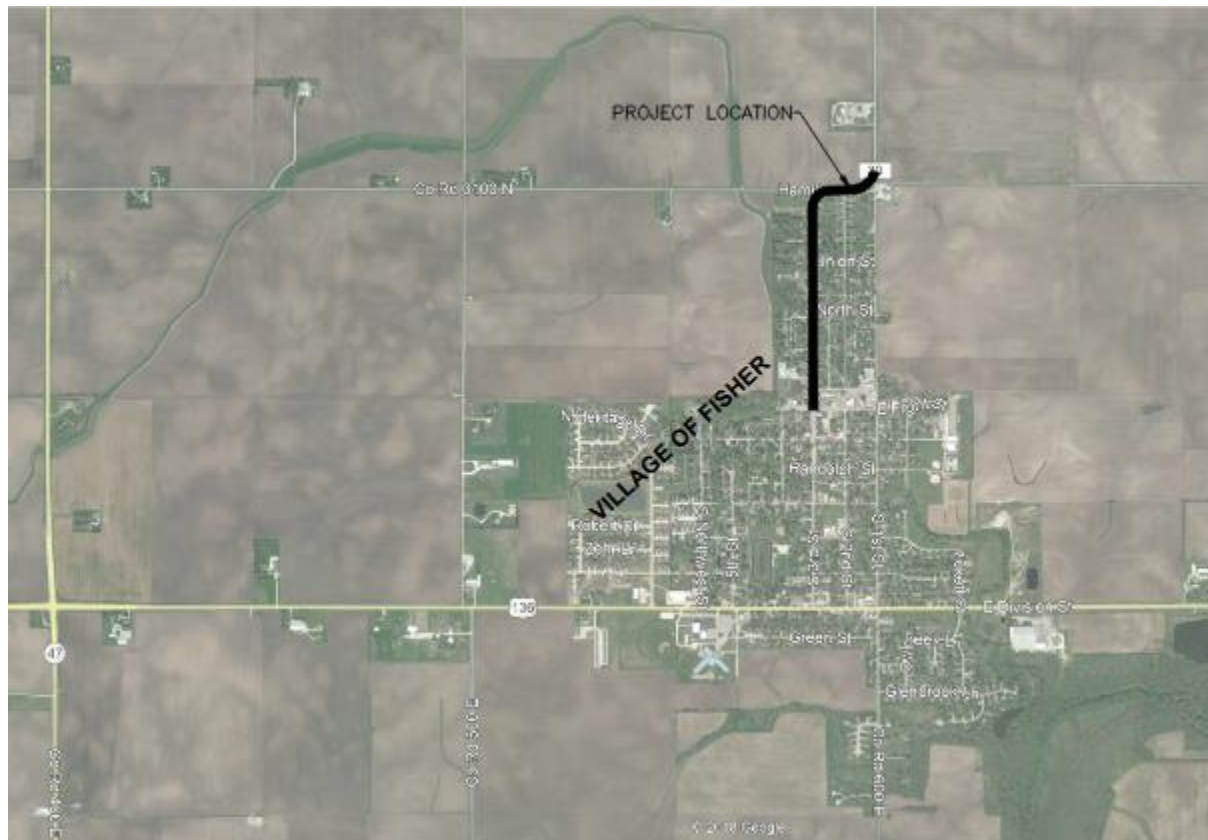
Project Justification:

The condition of the existing roadway has deteriorated to the point that routine maintenance/seal coating are not effective solutions. This is a heavily-traveled street that serves as the primary arterial route to the downtown business district.

Project Status:

Bid awarded in March 2019; project likely to be completed by June 2019

Map and/or Photos of Project/Project Area:



Village of Fisher 2020-2024 Capital Projects Sheet

Proj. #:

STR-2

Project Name:

South Third Street/South First Street Cover & Seal Coating

Department:

Public Works / Streets & Alleys

BREAKDOWN OF PROJECT COST AND FUNDING SOURCES

Cost Summary	FY2020	FY2021	FY2022	FY2023	FY2024	Future Yrs	Total
Professional Services	3,000						3,000
Land Acquisition							-
Infrastructure	75,000						75,000
Building							-
Machinery &							-
Other/Miscellaneous							-
TOTAL COST	78,000	-	-	-	-	-	78,000
Funding Source(s)	FY2020	FY2021	FY2022	FY2023	FY2024	Future Yrs	
Operating Budget							-
Bond							-
Grants							-
Capital Improvement	78,000						78,000
Motor Fuel Tax							-
TIF							-
TOTAL FUNDING SOURCES	78,000	-	-	-	-	-	78,000

Project Description:

This project involves seal coating of South Third Street, from Sangamon to Division, and South First Street, from Front Street to Mathews Lane.

Project Justification:

The road surfaces involved are not in critical need of resurfacing at this time. Project will lengthen the viable lifespan of these surfaces before resurfacing is required.

Project Status:

Project approved March 2019; work to be coordinated with MFT program contractor

Village of Fisher 2020-2024 Capital Projects Sheet

Proj. #:

STR-3

Project Name:

Downtown Third Street Micro Surfacing

Department:

Public Works / Streets & Alleys

BREAKDOWN OF PROJECT COST AND FUNDING SOURCES

Cost Summary	FY2020	FY2021	FY2022	FY2023	FY2024	Future Yrs	Total
Professional	2,000						2,000
Land Acquisition							-
Infrastructure	40,000						40,000
Building							-
Machinery &							-
Other/Miscellaneous							-
TOTAL COST	42,000	-	-	-	-	-	42,000
Funding Source(s)	FY2020	FY2021	FY2022	FY2023	FY2024	Future Yrs	
Operating Budget							-
Bond							-
Grants							-
Capital	42,000						42,000
Motor Fuel Tax							-
TIF							-
TOTAL FUNDING SOURCES	42,000	-	-	-	-	-	42,000

Project Description:

Micro surfacing involves the application of a combination of asphalt emulsion and aggregate to pavement. This work will be completed on Third Street only in the downtown area, where the roadway is wider with on-street parking.

Project Justification:

The project will extend the lifespan of the existing pavement, and complements projects being undertaken on the remaining sections of Third Street.

Project Status:

Project approved March 2019; work to be coordinated with MFT program contractor

Sidewalk Improvements

With the funding for sidewalk repair and replacement largely eliminated from the General Fund budget, a total of \$20,000 has been allocated in Capital Improvement funds to address two projects identified as priorities for FY2020. The first project involves the replacement of the Sangamon Street pedestrian bridge over Owl Creek, an expenditure that has been deferred from the current fiscal year. The other project will complete the sidewalk along the north side of School Street immediately in front of the Fisher Community Center. It is anticipated that there may be additional Capital funds budgeted but not ultimately expended in street improvements and related engineering fees during FY2020, which could open the opportunity to additional sidewalk improvement projects.

It is important to note that there are several areas of existing sidewalk throughout the community that are in various states of disrepair and/or non-compliance with Americans with Disabilities Act (ADA) standards. Staff will be preparing a multi-year sidewalk replacement plan that prioritizes improvement areas to be addressed on an annual basis. Appropriate amounts of funding for those identified projects will then be allocated in the Capital Improvement Fund budgets for the corresponding years.



Sangamon Street Pedestrian Bridge



Incomplete Sidewalk at Community Center

Equipment Replacement

Staff has completed an inventory detailing the age and operating conditions of existing vehicles and equipment utilized by the Public Works and Police Departments. The multi-year plan is to begin systematically replacing vehicles and equipment as needed to improve workforce productivity, eliminate potential safety hazards for personnel, and reduce ongoing maintenance costs that burden the operating budget. For FY2020, a total of \$20,000 has been included in the Capital Improvement budget for the replacement of the current utility tractor in the Public Works fleet. There are no additional vehicles or equipment contemplated for replacement this year.

III. EXECUTIVE SUMMARY

Consistent with past practices of the Village, the budget document represents balance between operating revenues and expenditures for FY2020. Staff has, once again, been diligent in monitoring and adjusting expenditure levels to produce a balanced budget that will allow the Village to reasonably operate and provide a consistent level of service within its means.

As noted in the budget transmittal letter provided last fiscal year, the operations of the Village are now largely subsidized by tax-based revenues that are in many instances subject to forces beyond local control. As the State of Illinois continues to explore ways to address its own financial quagmire, local governments likewise continue to remain under the threat of further reductions to their allocation of Local Government Distributive Fund (State Income Tax) revenues. LGDF accounts for roughly 30% of our total General Fund revenue. While local officials can only speculate about the future of LGDF, it is known that the coming fiscal years will begin to see a decline in revenues from the interest rebate on the Series 2010B (Build America) Bond, which has been used to shore up operating funds. Growth in Sales Tax, Use Tax and Video Gaming revenues, combined with the implementation of the franchise fee and utility tax on water service, has helped to offset the decline in other revenue streams. Still, Village leaders should understand that difficult choices may need to be made in the short-term future – whether that means identifying areas to increase revenue, further reducing expenditures, or some combination thereof.

Despite the uncertainty of the state of operating revenues in the next few fiscal cycles, Village leaders should be encouraged by events on the horizon that may present new opportunities to offset any decline without the need to slash expenditures or increase the tax burden upon Village property owners:

- The majority of state-shared tax revenues are allocated to municipalities on a per capita basis, which is tied to the most recent certified figures from the U.S. Census Bureau. As such, the Village funding formula is based off of a base population of 1,881. The most recent Census Bureau estimate of population for Fisher is 1,961 (2017). Even assuming the unlikely scenario that this figure does not further increase before the 2020 Census, the Village would expect to receive an additional \$12,000 to \$15,000 in total revenues beginning in FY2022.

- TIF Redevelopment Project Area No. 1 is nearing the end of its lifespan. Once TIF 1 has lapsed (along with the possibility that Village officials may opt to discontinue TIF 2 at the same time for practical purposes), the Village should expect to see its share of property tax revenue roughly double over current levels.
- A more recent development concerns legislation pending before the Illinois General Assembly (HB 824), which would provide for the ability of non-home rule municipalities to implement a local sales tax without public referendum. A local sales tax could then be enacted in 0.25% increments by vote of the Board of Trustees. The current sales tax rate in the Village is 7.5% (6.25% State and 1.25% County), of which the Village receives 1% from the State share. The Village would receive almost 100% of receipts generated from any local sales tax in addition to the share it currently receives from the State. If the Village was inclined to implement a 0.25% local sales tax, staff projects that this would result in an approximately \$18,000 increase in annual sales tax revenue.

In terms of expenditures, the Village Board took a positive step forward in 2018, with the creation of a Capital Improvement Fund to serve as a financial resource for significant infrastructure improvements and much-needed equipment upgrades. Utilizing a combination of savings funds and investment earnings from the proceeds of the sale of assets to Illinois American Water Company, this Fund will allow the Village to address major needs without placing further stress upon the General Fund or forcing the deferral of maintenance on aging infrastructure and equipment due to a tight operating budget.

In closing, I would like to express my appreciation to Chief Steve Bein, Finance Chair Debbie Estes, Mayor Michael Bayler and the members of the Village Board of Trustees for their cooperation, assistance and input in the preparation of this budget document. It is my hope that the combined efforts of all parties involved have resulted in a document that provides not only a meaningful framework to guide the activities and achievement of strategic goals for the coming year, but also serves as an informational resource to the residents and community stakeholders for whom we serve.

Respectfully submitted,



Jeremy A. Reale
Village Administrator/Treasurer
March 26, 2019

**Operating Budget
May 1, 2019 – April 30, 2020**

FY2020 Operating Budget – Revenue

	2017 Actual	2018 Actual	2019			2020 Budget
			Budgeted	10-month Actual	Projected	
GENERAL FUND REVENUE						
Property Tax	65,622.30	66,187.86	68,000.00	67,782.47	67,782.47	68,000.00
Sales Tax	66,251.45	73,335.24	65,000.00	59,210.64	70,852.00	69,500.00
State Income Tax	179,095.18	199,245.80	178,000.00	153,160.28	183,792.36	181,500.00
Interest Income	246.98	288.31	350.00	263.17	325.44	350.00
Cable	-	14,267.56	7,000.00	8,127.59	8,127.59	7,200.00
Use Tax	42,514.97	48,795.32	45,000.00	44,874.43	53,849.40	53,000.00
Utility Tax	91,161.51	83,896.82	112,000.00	74,560.62	89,472.84	108,000.00
Replacement Tax	3,504.56	2,856.56	3,000.00	2,089.45	2,786.04	3,500.00
Miscellaneous	1,468.13	12,028.80	750.00	648.58	750.00	750.00
Building Permits	1,425.00	1,175.00	1,800.00	1,365.00	1,500.00	1,800.00
US Cellular	10,560.00	2,640.00	-	-	-	-
Liquor Fees	4,050.00	3,550.00	4,200.00	2,350.00	4,050.00	4,200.00
Facility Rental/FCC	4,500.00	4,350.00	4,500.00	4,900.00	5,350.00	5,000.00
Build America Bonds	52,373.45	52,429.68	52,000.00	52,626.47	52,626.47	52,000.00
Motor Fuel Tax	47,839.17	47,839.88	52,000.00	40,629.88	48,756.72	50,000.00
ESDA Taxes	403.54	403.87	400.00	398.59	398.59	400.00
Rental Income	-	-	-	8,500.00	8,500.00	8,500.00
Water Franchise Income	-	-	18,500.00	12,170.20	14,370.20	15,000.00
Golf Carts	1,260.00	1,365.00	1,300.00	990.00	1,300.00	1,300.00
State Video Gaming	6,804.42	12,390.40	9,500.00	12,069.07	14,482.92	12,000.00
<i>TOTAL</i>	<i>579,080.66</i>	<i>627,046.10</i>	<i>623,300.00</i>	<i>546,716.44</i>	<i>629,073.04</i>	<i>642,000.00</i>
POLICE REVENUE						
Property Tax	12,959.76	13,113.77	13,000.00	13,333.95	13,333.95	13,000.00
Fines	5,457.25	3,592.27	6,000.00	3,256.28	3,900.00	5,000.00
<i>TOTAL</i>	<i>18,417.01</i>	<i>16,706.04</i>	<i>19,000.00</i>	<i>16,590.23</i>	<i>17,233.95</i>	<i>18,000.00</i>
TOTAL REVENUE	597,497.67	643,752.14	642,300.00	563,306.67	646,306.99	660,000.00

FY2020 Operating Budget – Expenditures (General Government Administration)

	2017 Actual	2018 Actual	2019			2020 Budget
			Budgeted	10-month Actual	Projected	
ADMINISTRATION EXPENSES						
Salaries	27,621.54	28,184.04	53,000.00	44,258.45	52,883.29	56,000.00
Benefits	10,113.97	10,162.42	19,000.00	16,045.03	19,251.18	22,500.00
Professional Fees	30,592.00	32,196.93	26,000.00	31,142.67	35,000.00	27,000.00
Board Fees	18,790.00	18,870.00	20,000.00	9,380.00	20,000.00	20,000.00
Contingency	10,944.25	2,495.00	2,000.00	1,839.50	2,000.00	2,000.00
Office Expense	5,953.37	5,256.54	5,000.00	4,723.24	5,000.00	5,000.00
Insurance	19,500.00	19,500.00	29,000.00	34,400.05	34,400.05	36,500.00
Community Promo	1,200.00	1,484.00	3,000.00	3,000.00	3,000.00	3,000.00
Facility Supplies	1,308.54	1,484.69	1,500.00	550.42	1,150.00	1,500.00
Facility Maintenance	2,588.97	3,871.81	3,500.00	10,913.74	11,353.74	3,500.00
<i>TOTAL</i>	<i>128,612.64</i>	<i>123,505.43</i>	<i>162,000.00</i>	<i>156,253.10</i>	<i>184,038.26</i>	<i>177,000.00</i>

FY 2020 Operating Budget – Expenditures (Parks & Recreation)

	2017 Actual	2018 Actual	2019			2020 Budget
			Budgeted	10-month Actual	Projected	
PARKS & REC EXPENSES						
Christmas Decorations			500.00	345.39	345.39	500.00
Community Center						
Flowers, Plants, Trees						500.00
Fireworks	8,500.00	9,500.00	9,000.00	9,500.00	9,500.00	9,500.00
Recreation Courts	48.00		3,000.00	554.74	600.00	500.00
Seed/Fertilizer						500.00
Unclassified	3,634.43	2,558.98				
<i>TOTAL</i>	<i>12,182.43</i>	<i>12,058.98</i>	<i>12,500.00</i>	<i>10,400.13</i>	<i>10,445.39</i>	<i>11,500.00</i>

FY 2020 Operating Budget – Expenditures (Public Works)

	2017 Actual	2018 Actual	2019 Budgeted	2019 10-month Actual	Projected	2020 Budget
PUBLIC WORKS EXPENSES						
Salaries	99,673.13	47,757.70	90,000.00	71,966.26	87,719.94	93,500.00
Benefits	32,939.08	16,705.70	36,000.00	29,014.83	33,913.51	39,000.00
Maintenance	3,207.82	6,126.80	8,000.00	7,131.59	8,000.00	8,500.00
Equipment Expense	7,158.53	12,608.09	13,500.00	11,935.73	13,500.00	14,000.00
Street Lighting	28,267.32	26,842.49	29,000.00	21,906.93	26,288.40	28,000.00
Tree Maintenance	-	900.00	1,000.00	2,700.00	2,700.00	6,000.00
Pond Expenses	2,129.97	1,478.92	3,000.00	1,852.90	2,492.90	3,000.00
Building Rental	2,400.00	2,400.00	2,500.00	800.00	800.00	-
Sidewalks	-	-	12,000.00	1,171.37	1,171.37	500.00
Drainage	11,332.53	15,932.41	4,500.00	5,418.94	5,418.94	6,000.00
Fuel	6,317.97	6,871.03	9,000.00	7,891.91	9,300.00	9,500.00
Vehicle Replacement	6,000.00	6,000.00	-	-	-	-
MFT Expenditures	64,807.75	46,149.24	52,000.00	57,678.13	60,000.00	50,000.00
Contingency	-	250.00	500.00	400.00	500.00	500.00
Utilities	5,108.76	5,043.38	8,175.00	7,540.63	8,892.71	9,300.00
TOTAL	269,342.86	195,065.76	269,175.00	227,409.22	260,697.77	267,800.00

FY2020 Operating Budget - Expenditures (Police)

POLICE EXPENSES	2017	2018	2019			2020
	Actual	Actual	Budgeted	10-month Actual	Projected	Budget
Salaries	103,617.73	106,759.59	112,975.00	84,662.61	104,484.63	109,000.00
Benefits	32,885.42	33,288.14	37,500.00	29,166.04	34,439.54	40,500.00
Training	1,633.24	1,182.33	2,000.00	522.70	900.00	2,000.00
Uniforms	1,500.92	292.00	1,500.00	590.98	850.00	1,500.00
Equipment	2,561.57	4,578.99	2,500.00	1,821.00	2,000.00	6,500.00
Office Expenses	2,277.29	1,850.07	2,000.00	2,293.41	2,400.00	2,000.00
Professional Fees	990.00	1,322.90	2,000.00	1,324.50	1,400.00	2,000.00
Contractual Expenses	5,239.79	5,686.87	4,750.00	4,293.30	5,222.92	5,200.00
Dispatch	16,708.73	15,371.25	16,000.00	14,916.00	14,916.00	17,000.00
Vehicle Maintenance	2,803.70	4,228.65	2,500.00	4,465.29	5,000.00	3,000.00
Fuel	2,024.66	5,865.34	6,200.00	4,968.00	5,900.00	6,200.00
Vehicle Replacement	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00
ESDA Expenses	420.00	2,115.56	400.00	1,975.00	1,975.00	400.00
Animal Control	1,158.41	1,709.25	1,800.00	1,745.14	1,745.14	1,900.00
Contingency	362.00	-	500.00	122.82	125.00	500.00
<i>TOTAL</i>	<i>180,183.46</i>	<i>190,250.94</i>	<i>198,625.00</i>	<i>158,866.79</i>	<i>187,358.23</i>	<i>203,700.00</i>

FY2020 Operating Budget Summary Totals

	2017 Actual	2018 Actual	2019 Budgeted	2019 10-month Actual	2019 Projected	2020 Budget
Administration Expenses	128,612.64	123,505.43	162,000.00	156,253.10	184,038.26	177,000.00
Parks & Recreation Expenses	12,182.43	12,058.98	12,500.00	10,400.13	10,445.39	11,500.00
Public Works Expenses	269,342.86	195,065.76	269,175.00	227,409.22	260,697.77	267,800.00
Police Expenses	180,183.46	190,250.94	198,625.00	158,866.79	187,358.23	203,700.00
TOTAL EXPENDITURES	590,321.39	520,881.11	642,300.00	552,929.24	642,539.65	660,000.00
TOTAL REVENUE	597,497.67	643,752.14	642,300.00	563,306.67	646,306.99	660,000.00
<i>VARIANCE</i>	<i>7,176.28</i>	<i>122,871.03</i>	-	<i>10,377.43</i>	<i>3,767.34</i>	-

**Capital Improvement Fund Budget
May 1, 2019 – April 30, 2020**

FY2020 Capital Improvement Fund Budget

REVENUE

Transfers In - Fidelity Money Market	160,000.00
Transfers In - Savings	360,000.00
Bond Redemption	<u>125,000.00</u>

TOTAL REVENUE **645,000.00**

EXPENDITURES

Street Improvements	590,000.00
Sidewalk Improvements	20,000.00
Equipment Replacement	20,000.00
Professional Services	<u>15,000.00</u>

TOTAL EXPENDITURES **645,000.00**